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## **NEWS RELEASE**

## Study Calls for New National Security Planning Framework

After September 11, 2001, the need for Canada to formulate a national security strategy is in the interests of the government and the Canadian Forces, says new study.

Institute for Research on Public Policy

Institut de recherche en politiques publiques **Montreal** – Canada has no distinct national security policy as our US and UK allies do and what policy we have is ad hoc, says a new study entitled *A National Security Framework for Canada*, released today by the Institute for Research on Public Policy (IRPP).

"The shock of September 11 has caused some reaction and raised questions regarding Canada's defence and security posture. It is now widely acknowledged both inside and outside the government of Canada that there is no national security framework or clear and distinct national security policy as such," say authors W.D. Macnamara and Ann M. Fitz-Gerald.

In fact, there is no process in place to begin formulating a policy. "It is clear from examining Canadian experience and both the US and the UK processes that Canada lacks any process even remotely comparable in analytical rigour, multi-department involvement, coherence and consistency."

Thus, after examining the processes used in the US and UK, the authors propose a National Security Policy Process Framework that reflects Canada's interests, while being comparable to those of our traditional coalition partners. "The need to have a systematic and consistent process for the formulation of Canada's national security policy must be recognized to be in the interest of all Canada — the government, principal policy departments and the Canadian public, but especially the Canadian Forces."

W. D. Macnamara, a retired brigadier general, has been teaching international business and strategy in undergraduate, MBA and executive programs at the Queen's School of Business. Ann M. Fitz-Gerald, a Canadian, is an associate professor at Cranfield University's Department of Defence Management and Security Analysis at the UK Defence Academy, and Director of the Centre for Managing Security in Transitional Societies.

A National Security Framework for Canada is the latest Policy Matters paper to be published by the IRPP in its National Security and Military Interoperability series. It is now available in Adobe (pdf) format on the IRPP website, <a href="https://www.irpp.org">www.irpp.org</a>

Other studies in this series include:

- Multinational Land Force Interoperability: Meeting the Challenge of Different Cultural Backgrounds in Chapter VI Peace Support Operations, by Ann M. Fitz-Gerald (August 2002)
- The Canadian Forces and the Doctrine of Interoperability: The Issues, by Danford W. Middlemiss and Denis Stairs (June 2002)
- Sailing in Concert: The Politics and Strategy of Canada-US Naval Interoperability, by Joel J. Sokolsky (April 2002)
- Canada and Military Coalitions: Where, How and with Whom? by Douglas Bland (February 2002)

For more information, or to schedule an interview with an author, please contact the IRPP.

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